

FEMA PICM

-Flood Hazard Overlay Zone Ordinance

-Comprehensive Plan Proposed Amendments





Agenda:

- Provide context for the hearing
- Review of local impacts
- How other jurisdictions responded
- Assess Legal Risk
- Answer questions

BIOP

In April 2016, the National Marine Fisheries Service (NMFS) released a biological opinion (FEMA BIOP) that determined that the National Flood Insurance Program (NFIP) jeopardizes protected salmon and steelhead in Oregon because it results in floodplain development and, therefore, a reduction in habitat for these protected species.

The FEMA BIOP directed by the **Federal Emergency Management Agency (FEMA)** to update NFIP
requirements and associated programs to avoid impacts to protected species.

Who does this impact?



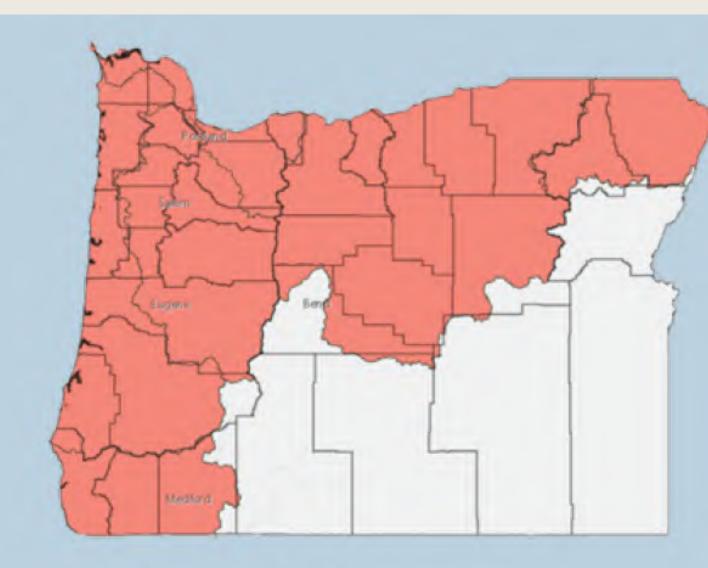


Affected Communities

The PICMs and the Oregon NFIP-ESA integration performance standards apply to communities that are:

- Located in the Oregon implementation area, as specified by the 2016 NMFS BiOp;
- Participating in the NFIP; and
- Have a mapped SFHA

For more information in determining if your community is in the plan area, please visit National Flood Insurance Program – Endangered Species Act Integration in Oregon | FEMA.gov.



A total of 227 communities across 31 counties are affected in Oregon.



PICMS

FEMA developed Pre-Implementation Compliance Measures (PICMs) for participating NFIP communities to comply with Endangered Species Act (ESA) requirements in the interim period while the full implementation is being reviewed under NEPA.

Pre-Implementation of what?



Environmental Impact Statement (EIS)

Notice of Intent (NOI)

FEMA published an NOI to prepare an EIS on March 6, 2023.

Scoping Period

In March 2023, FEMA initiated the scoping process under NEPA, gathering input over 3 months.

Cooperating Agencies

In late 2023, seven Local, State, and Federal Agencies signed agreements with FEMA to assist on the Draft EIS.

Draft EIS and Public Comment Period

In August 2025,
FEMA published a
Draft EIS, opening
a 45-day comment
period on the
updated Draft
Implementation
Plan for the NFIPESA Integration in
the Oregon plan
area.

Final EIS and Record of Decision

FEMA will consider input and develop a Final EIS and identify a preferred alternative.



PICMs

FEMA notified communities in Oregon that 1 of 3 PICM would need to be adopted in response to the BIOP prior to FEMA implementing a complete response to the BIOP

-PICM Options:

- Adopt the Model Ordinance
- Permit-by-Permit evaluation of floodplain development
- Prohibit all development in the Special Flood Hazard Area (SFHA)

FEMA extended the PICM deadline to August 29, 2025.







Model Ordinance

Follow the No Net Loss Standards set by the BIOP

Table 1: No Net Loss Standards

| | Undeveloped Space (ft³) | Impervious Surface (ft²) | Trees (6" <dbh<20")< th=""><th>Trees (20"<dbh<39")< th=""><th>Trees (39"<dbh)< th=""></dbh)<></th></dbh<39")<></th></dbh<20")<> | Trees (20" <dbh<39")< th=""><th>Trees (39"<dbh)< th=""></dbh)<></th></dbh<39")<> | Trees (39" <dbh)< th=""></dbh)<> | | | | | |
|---|----------------------------|-----------------------------|--|---|-------------------------------------|--|--|--|--|--|
| Basic Mitigate Ratios | | | | | | | | | | |
| RBZ and Floodway | 2:1* | 1:1 | 3:1* | 5:1 | 6:1 | | | | | |
| RBZ-Fringe | 1.5:1* | 1:1 | 2:1* | 4:1 | 5:1 | | | | | |
| Mitigation Multipliers | | | | | | | | | | |
| Mitigation Onsite to Mitigation Offsite, Same Reach | 100% | 100% | 100% | 100% | 100% | | | | | |
| Mitigation Onsite to Mitigation Offsite, Different Reach, Same Watershed | 200%* | 200%* | 200% | 200% | 200% | | | | | |

Permit by Permit

Permit-by-Permit Approach would require development applications to analyze potential loss to floodplain functions and propose mitigation that abides by the mitigation standards outlined in the habitat assessment guide and ensures no net loss of the impacted functions.



Extent of Impact

Residential Zoned Land in SFHA:

86 Acres (11% of all residentially zoned land)

23 Acres of which are undeveloped

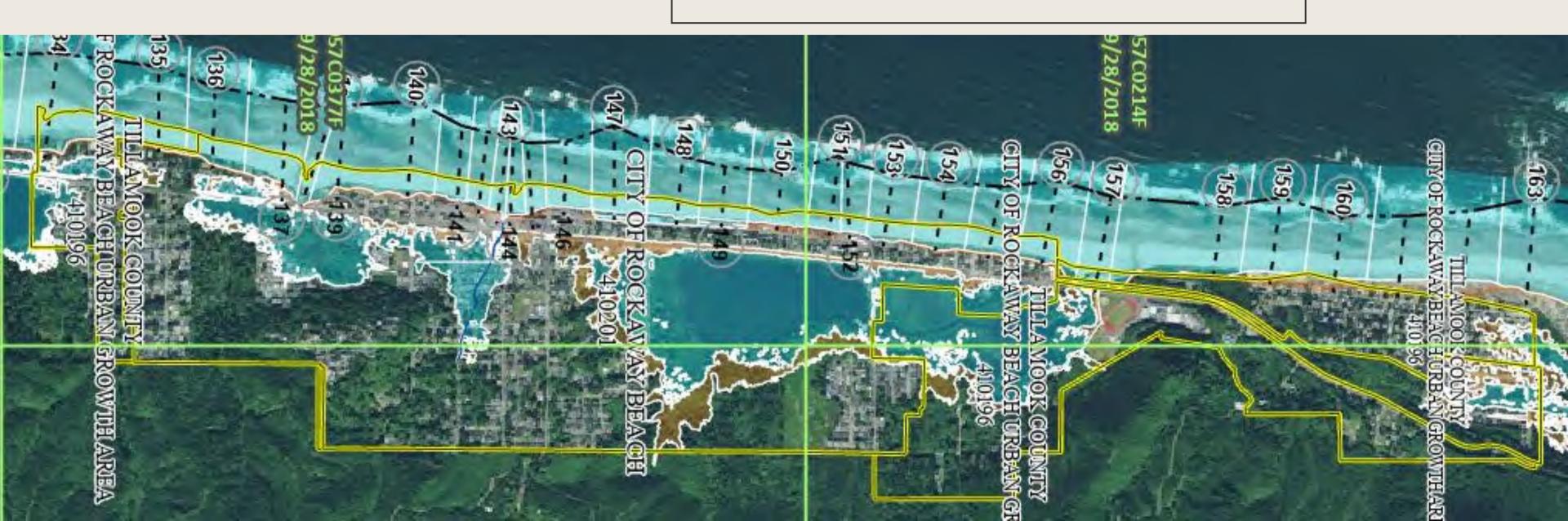
Commercial Zoned Land in SFHA:

14 Acres (29% of all commercially zoned land)

4 Acres of which are undeveloped

27% of the Rockaway Beach is in the SFHA

7% to 9% Zoned Residential/Commercial





Extent of Impact

In the City of Rockaway Beach, there are <u>253</u> active NFIP policies, representing \$69,494,000 in coverage for our community.

The National Flood Insurance Program (NFIP) lapsed on September 30, 2025, leaving homeowners unable to buy new NFIP flood insurance policies or renew existing policies.

Cities and counties must continue enforcing their local floodplain management regulations despite lapse.





Tillamook County

Responded by letter to FEMA

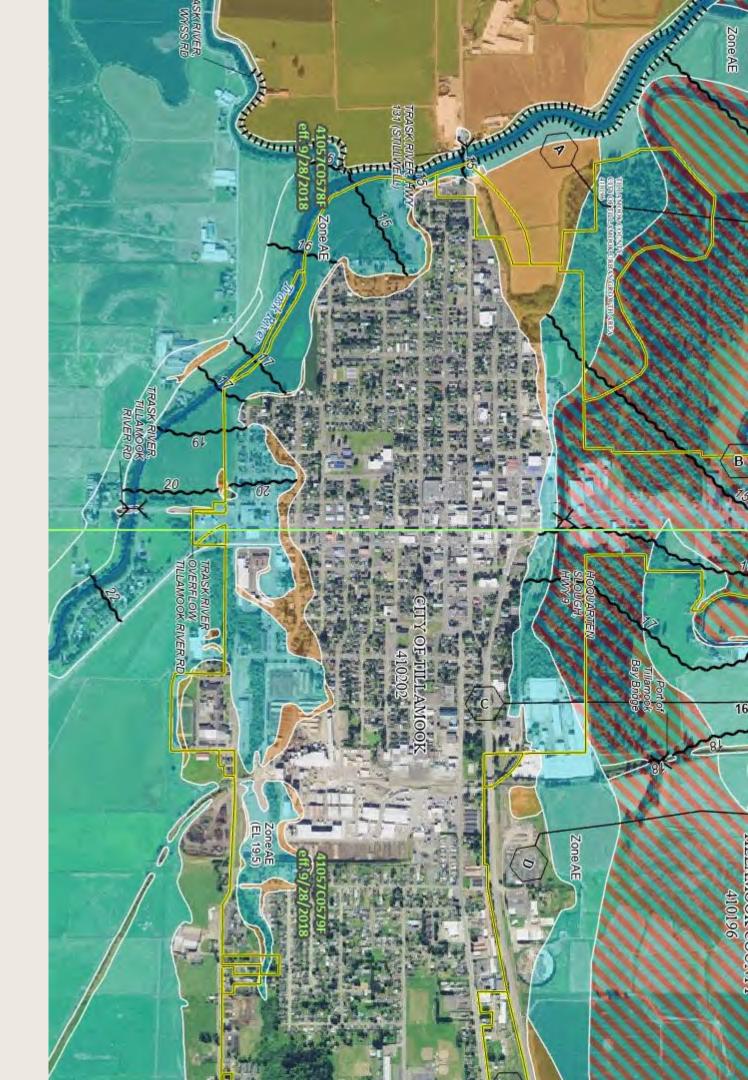




City of Tillamook

Responded by letter to FEMA

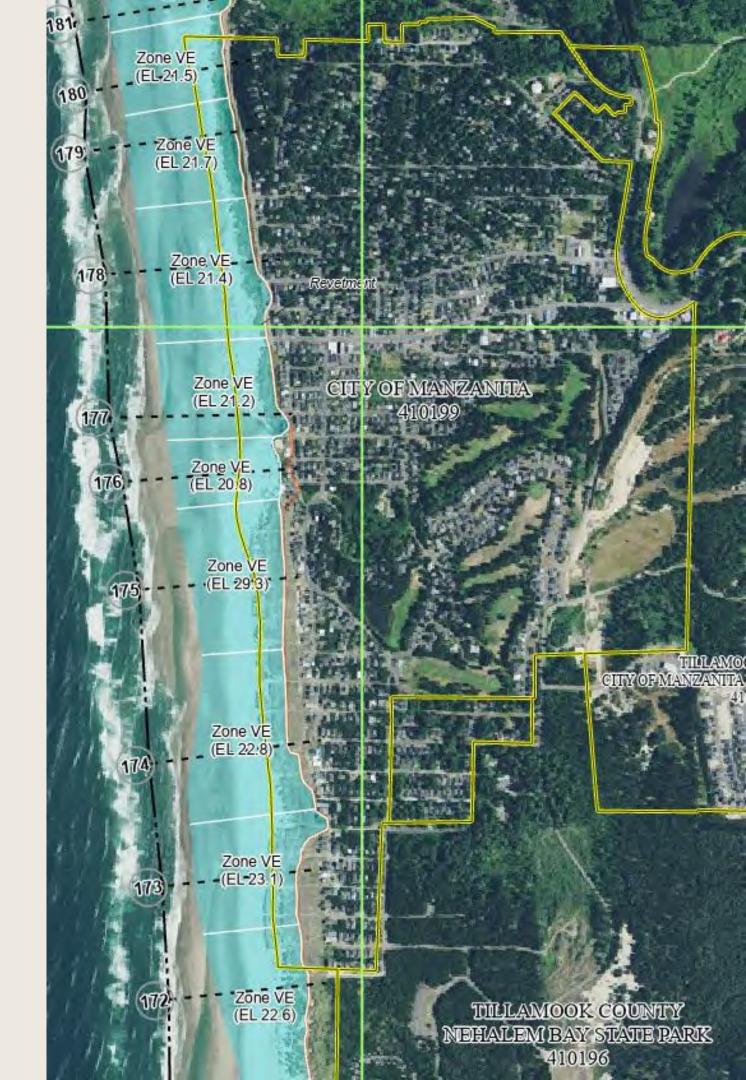




Manzanita

Responded by Permit by Permit approach

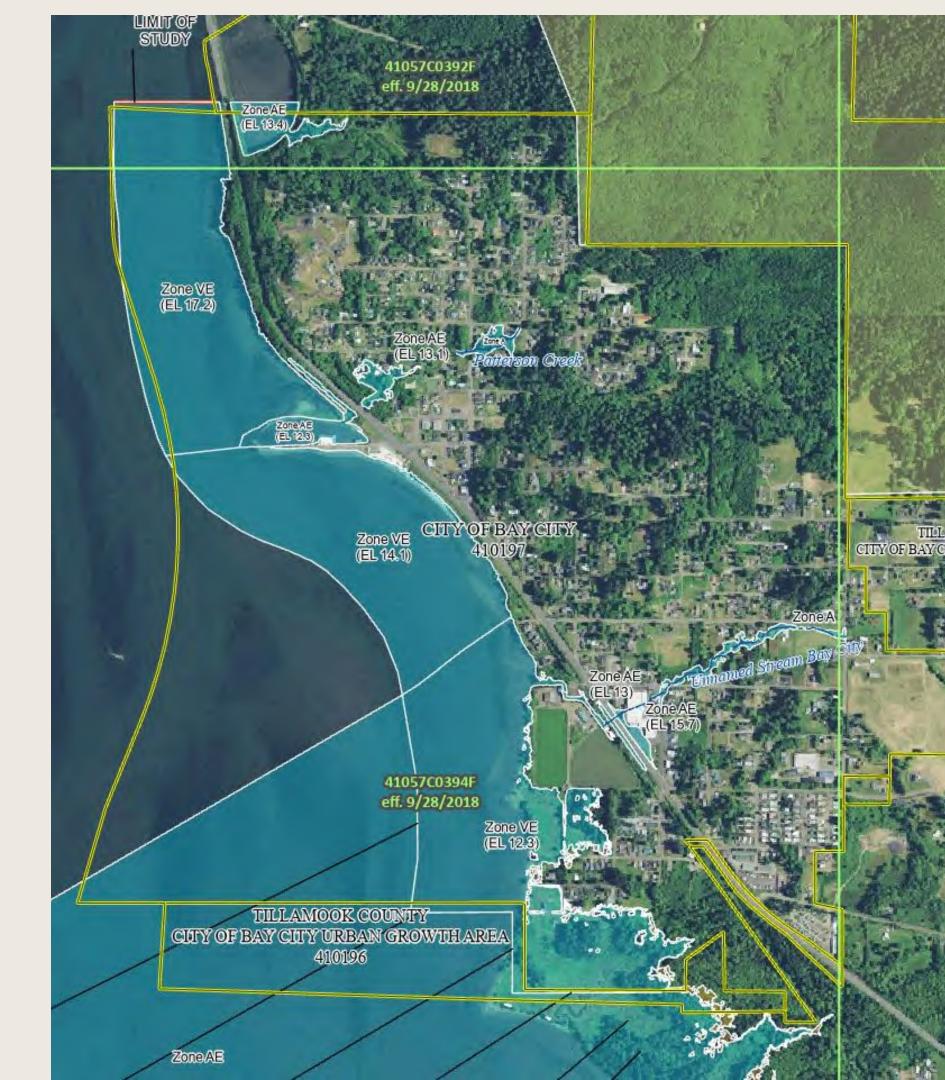




Bay City

Responded by Moratorium, then defaulted to Permit by Permit approach

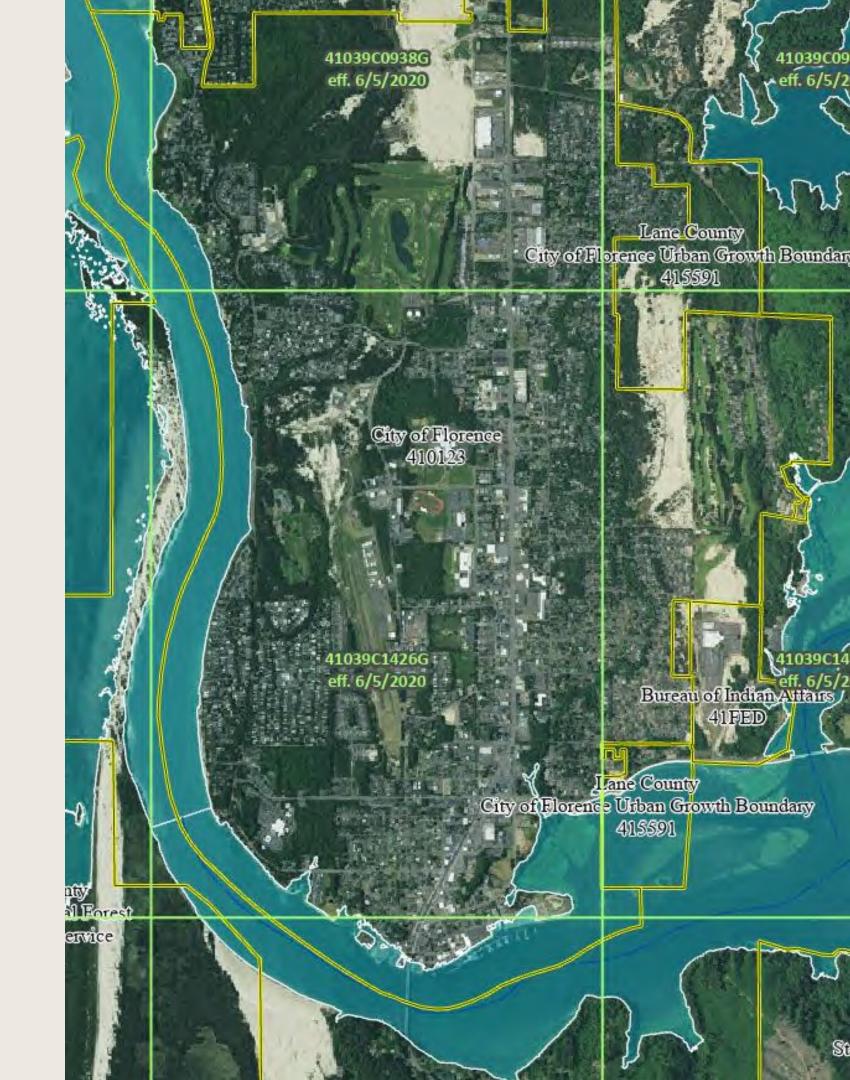




Florence

Defaulted to permit-by-permit review, as the model ordinance could not be adopted





Warrenton

Model Ordinance, which has yet to be adopted





Assessing Legal Risk

Armand Resto-Spotts, Local Government Law Group

What path should we take?



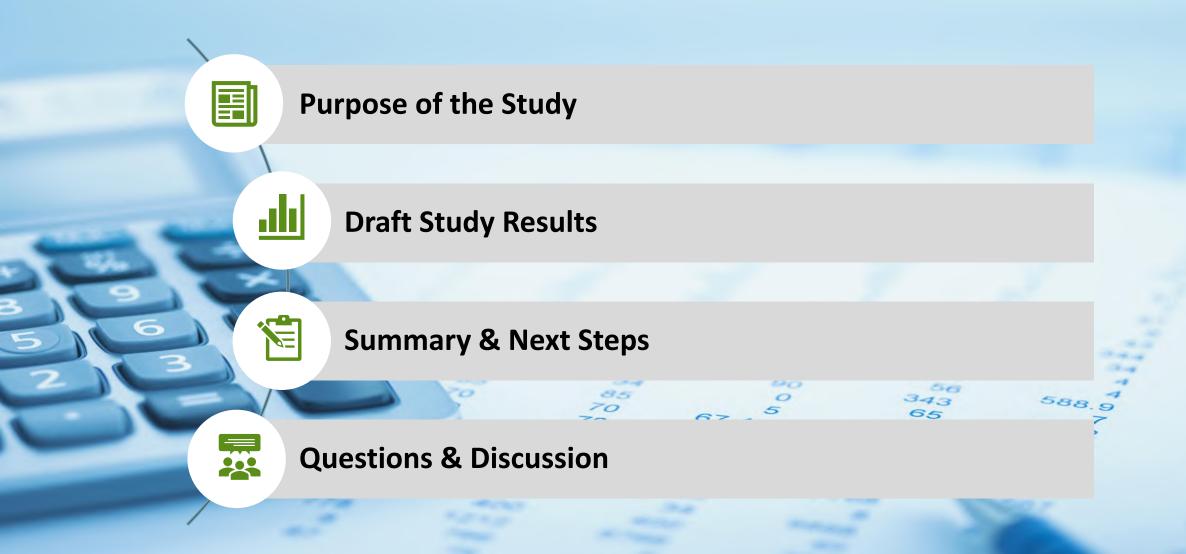


City of Rockaway Beach **Sewer Rate Study Results**





Overview of the Presentation



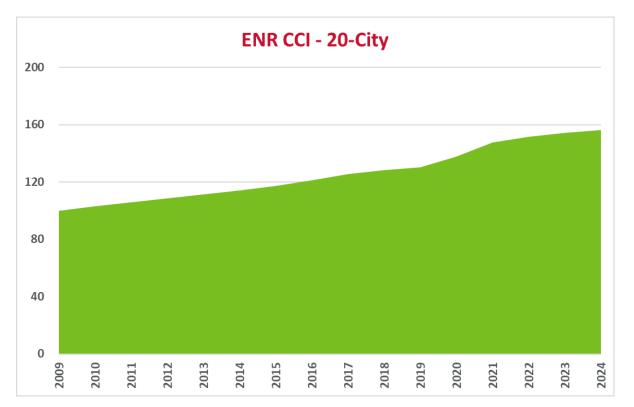
Goals Total / Desired Input

- Direction on the alternatives
 - Base Case
 - Debt Reserve Scenario
- Confirmation of implementation schedule
 - Hearing 12/10/25
 - ∘ Rates effective 1/1/26



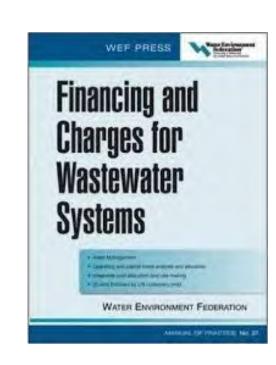
History of the City's Sewer Rates

- Last time the sewer rates were adjusted was 2009
 - Inflation calculator estimates 50.4% cumulative increase in costs since 2009
- Average water and sewer rate increases are typically more than the rate of inflation (4.5%-5.5% per year)



Purpose of the Study

- Provide sufficient revenue to operate and maintain the City's sewer utility infrastructure
- Develop cost-based and proportional rates that reflect customer and system characteristics
- Reflect prudent financial planning criteria
 - Funding capital improvement needs
 - Maintain target minimum reserve levels
 - Meet debt service coverage requirements
- Develop the Study using generally accepted methodologies tailored to the City's system and customer characteristics



Key Inputs

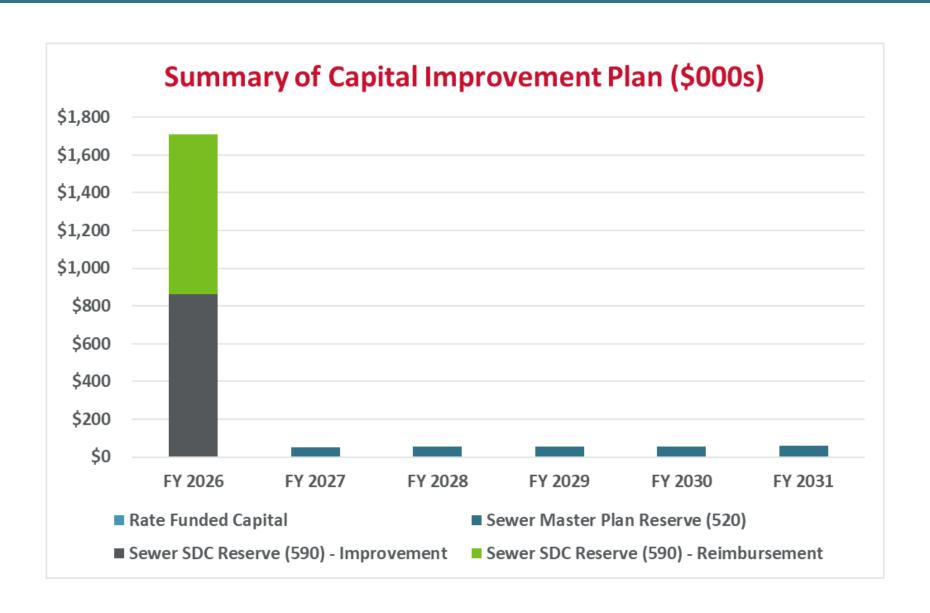
- Customer Growth expected to remain flat
- O&M costs based on FY 2026 budget
- Funding capital projects (FY 2026 FY 2035) \$2.2M
 - Sewer improvements = \$537,000 total
 - Sewer SDC Improvements = \$1.7M in FY 26
- Maintain Reserve Levels
 - Sewer Debt Reserve Beginning Balance \$1M

Revenue Requirement Analysis

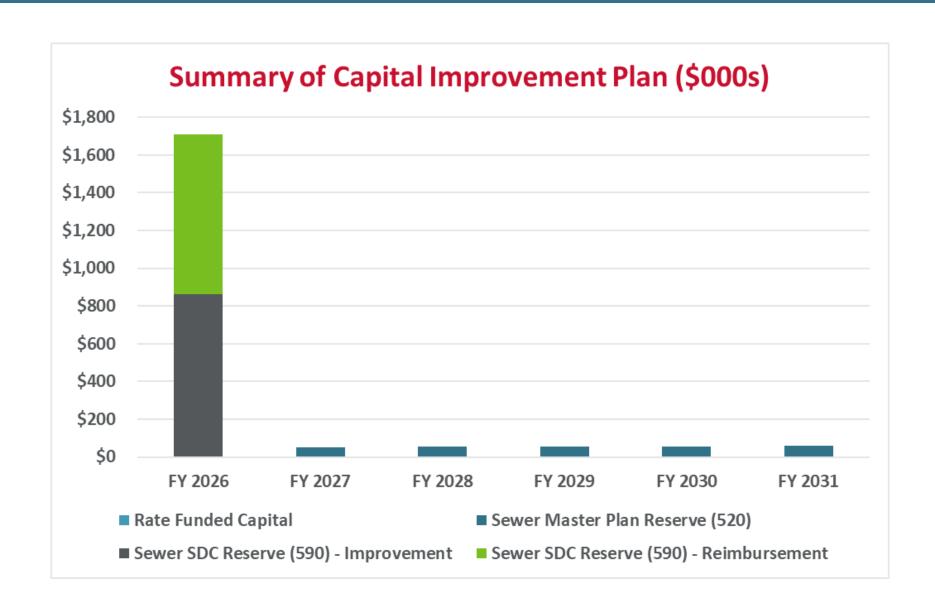




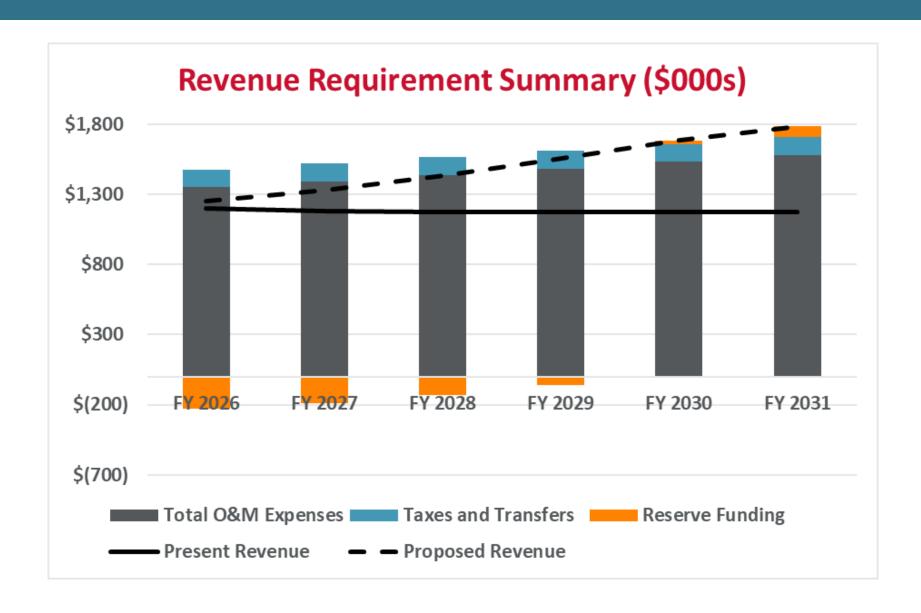
Capital Improvement Plan – Base Case



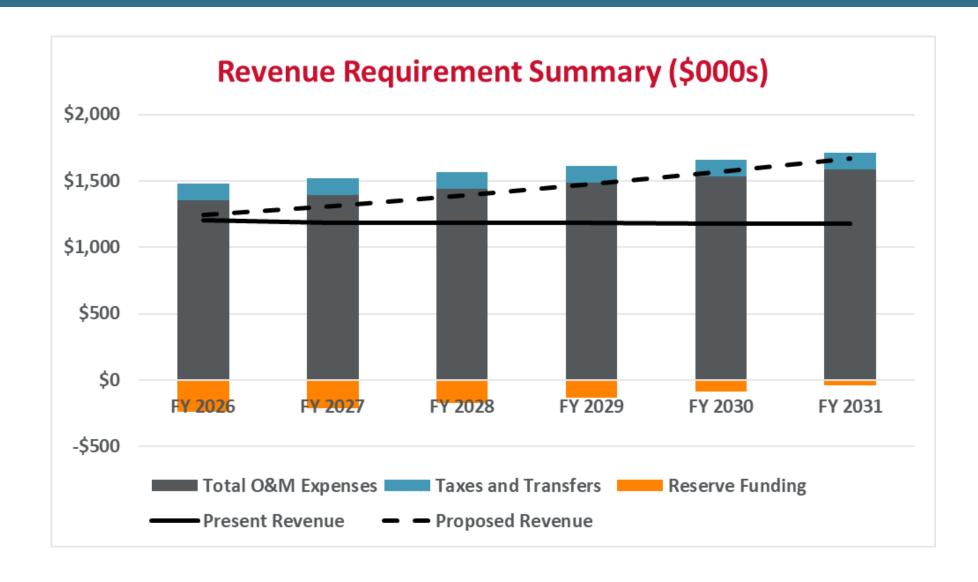
Capital Improvement Plan – Debt Reserve Scenario



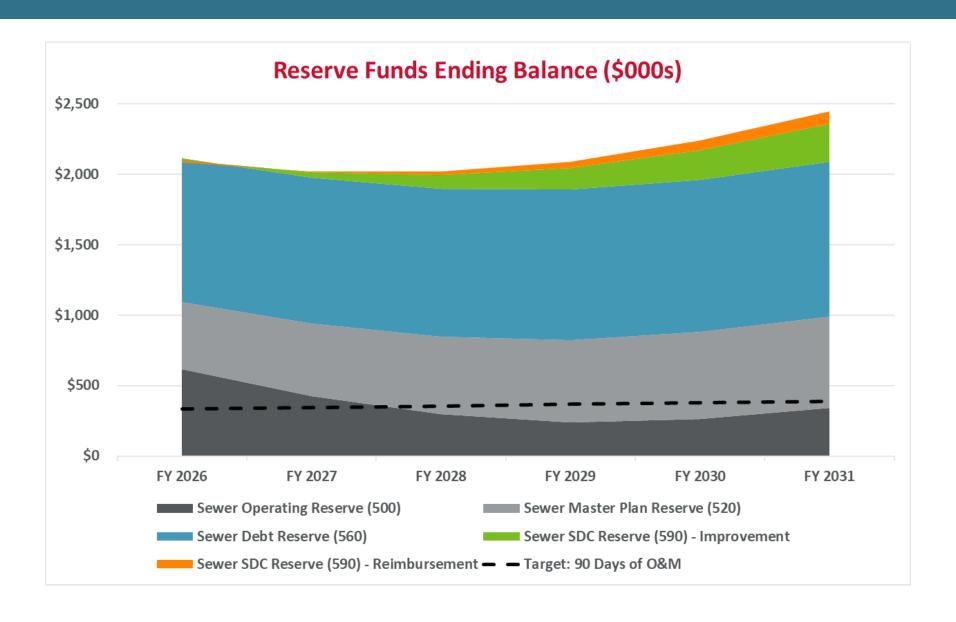
Revenue Requirement – Base Case



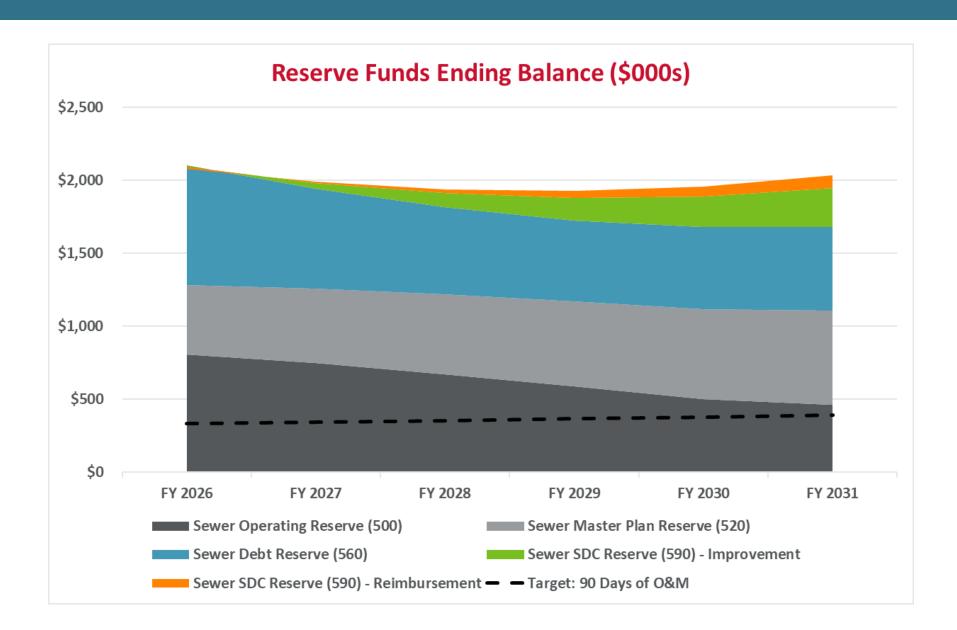
Revenue Requirement – Debt Reserve Scenario



Reserve Levels – Base Case



Reserve Levels – Debt Reserve Scenario



Revenue Requirement Summary

- Annual rate adjustments are necessary to prudently fund the utilities
 - O&M current and future costs
 - Capital increase rate funding for renewal and replacement projects
 - Reserves cash flow, emergency situations, and strong financials

| | Present Rates | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 |
|------------------------------|------------------|---------|---------|---------|---------|---------|
| Base Case | | | | | | |
| Avg Customer Bill | \$50.80 | \$55.12 | \$59.80 | \$64.89 | \$70.40 | \$76.39 |
| Annual Monthly Change | | 4.32 | 4.69 | 5.08 | 5.52 | 5.98 |
| Debt Reserve Scenario | | | | | | |
| Avg Customer Bill | \$50.80 | \$54.36 | \$58.16 | \$61.94 | \$65.97 | \$70.26 |
| Annual Monthly Change | | 3.56 | 3.80 | 3.78 | 4.03 | 4.29 |

Rate Design



Rate Design - Overview

Based on the results of the revenue requirement and cost of service analyses

Meet the rate design goals and objectives of the City

Produce sufficient revenues to meet the target revenues of the utility and class of service

Are cost-based and proportional

Proposed Rate Design

Rate Design Options

- Base Case Maintain current rate structure (across the board adjustments)
- Debt Reserve Scenario Maintain current rate structure, utilize debt reserve funds to lower the rate impact on customers

Other Rate Considerations

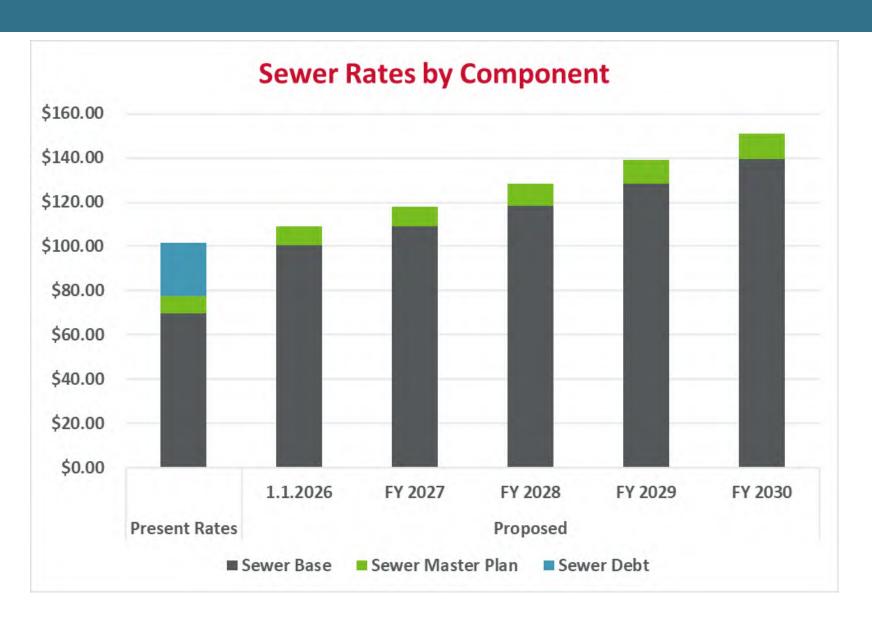


- Billing by class deemed not a significant driver with limited commercial
- Short-term rental was not a significant difference in total costs (exception is volume related)

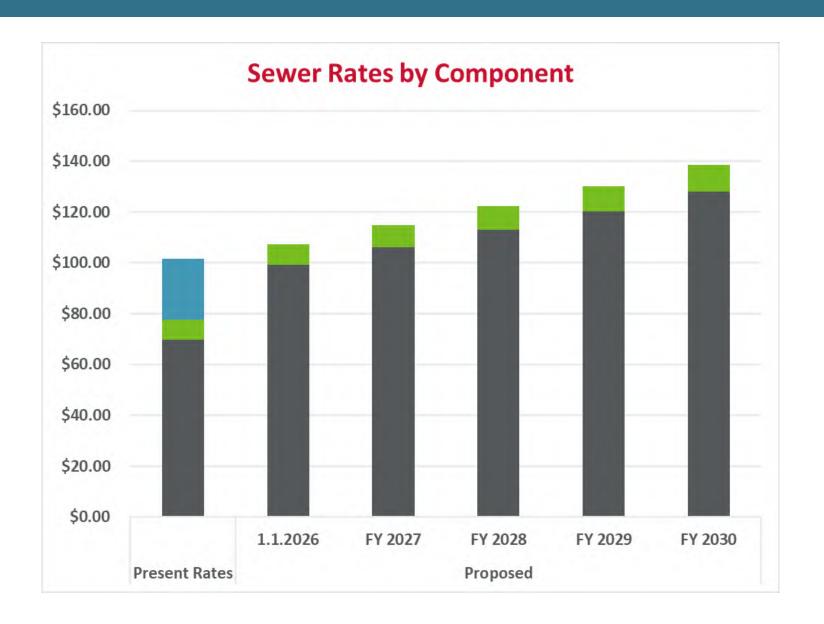
Rate Design

| | Present Rates | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 |
|------------------------------|------------------|----------|----------|----------|----------|----------|
| Base Case | \$/Bi-Mo | | | | | |
| Sewer Base | \$69.90 | \$100.50 | \$109.00 | \$118.30 | \$128.40 | \$139.30 |
| Sewer Master Plan | 7.70 | 8.40 | 9.10 | 9.90 | 10.70 | 11.60 |
| Sewer Debt | 24.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Debt Reserve Scenario | | | | | | |
| Sewer Base | \$69.90 | \$99.10 | \$106.00 | \$112.90 | \$120.20 | \$128.00 |
| Sewer Master Plan | 7.70 | 8.20 | 8.80 | 9.40 | 10.00 | 10.60 |
| Sewer Debt | 24.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

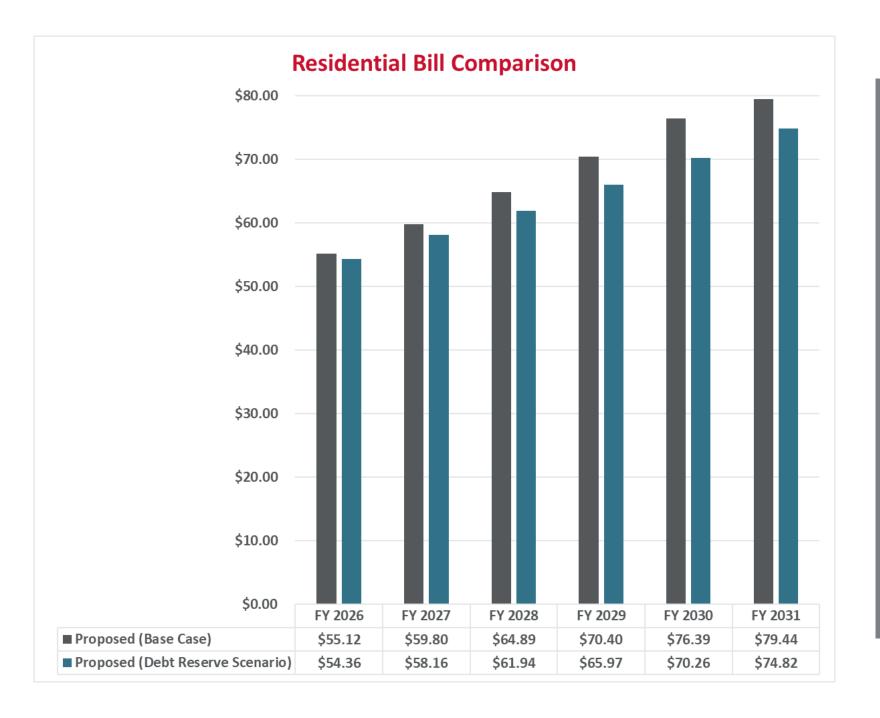
Rate Design – Base Case (Bi-Monthly)



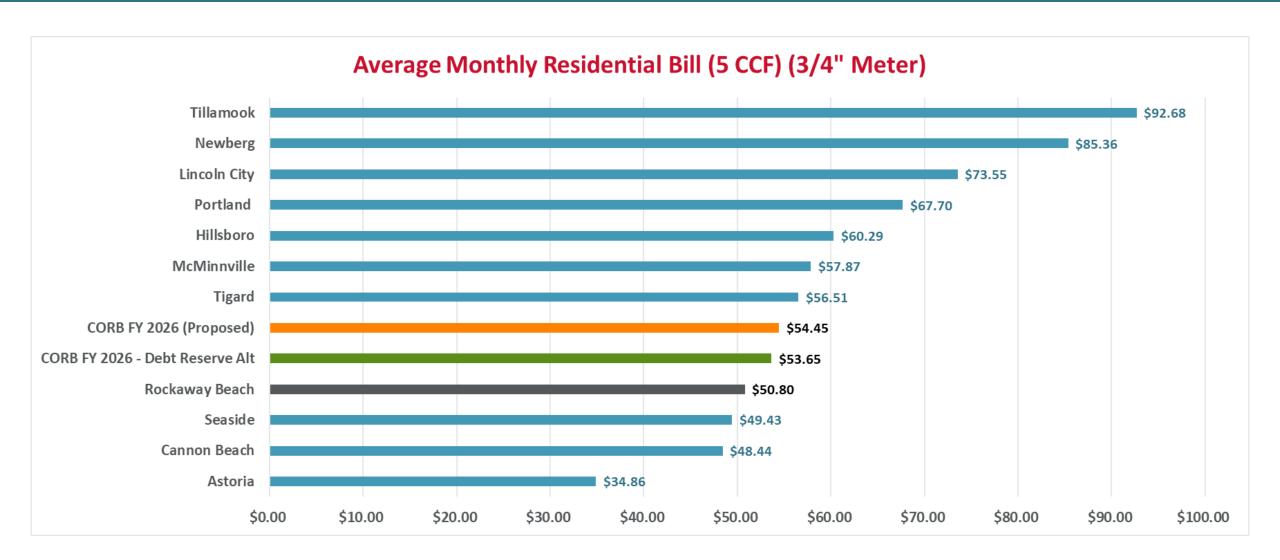
Rate Design – Debt Reserve Scenario (Bi-Monthly)



Sewer Bill Impacts



Local Sewer Utility Comparison



Public Outreach Efforts

- Flyer sent out to the public (9/11, 9/29, and 10/30)
- Website
 - Unique landing site linked from the City's home page
 - Downloadable flyers that were mailed out
- Rates 101 presentation (July 16th, 2025)



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Next Steps

- Receive Council feedback and input on alternatives
- Finalize technical analysis and written report
- Implement new rates January 1, 2026



Thank you for you time! Questions and Discussion



November 12, 2025

Rockaway Beach City Council Workshop



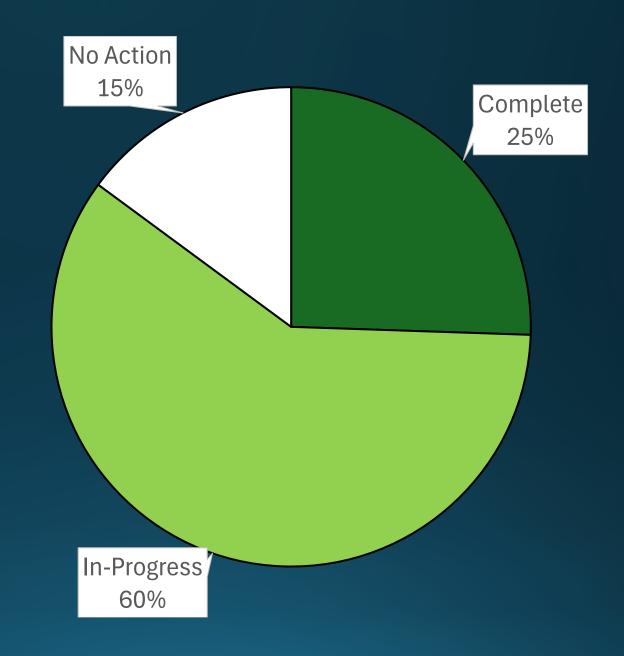
Goal Action Status

Total Goal Actions: 47

Complete

■ In-Progress

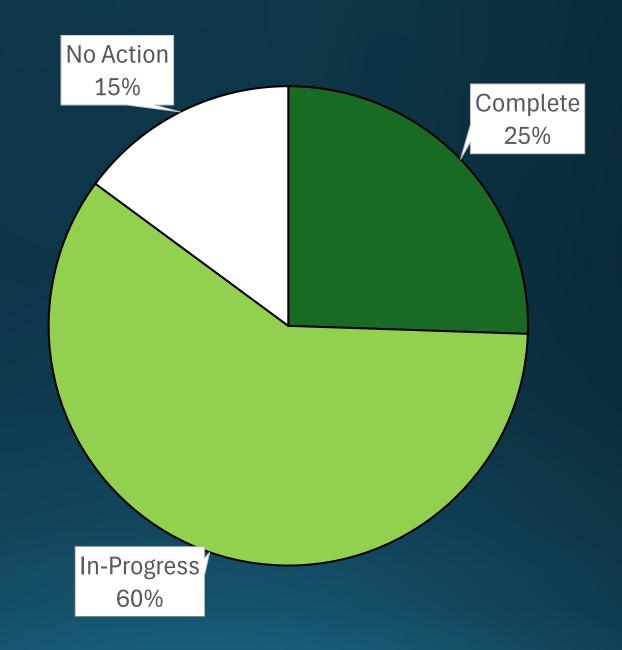
■ No Action



Goal Action Status

Highlights:

- Davids Chair MOU
- Implementation of recycling program city-wide
- Identify Funding for Jetty Creek
 Watershed Acquisition
- Promote Small Business Grants
- Pursue State and Federal Grants
- Attract Businesses to Rockaway Beach
- Mitigate Flooding through Implementation of Flood Plan



Goal Action Status

Challenges:

State/Federal Funding Freeze

- Update Transportation Plan
- Complete Salmonberry Trail
- Funding for High-Ground Proj.

Increasing Service Demands and Unfilled Patrol Position

- Align Staffing with community wants and needs
- Achieve Full Staffing for Rockaway Beach Patrol

TCVA Reorganization

- Events and Activities to support Shoulder season
- Enhance Partnerships for workforce training and education
- Promote small Business grants (Facade Grants)

Business District Development Constraint

 Economic Development Plan vs. Parking Improvement and Expansion